City of London: Projects Procedure Corporate Risks Register

Project Name:	Epping Forest: COVID-19 damage to Shared Use Trai	**PM's overall risk rating:**	Medium	**CRP requested this gateway**	£ -	**Average unmitigated risk**	10.2	**Open Risks**	13
Unique project identifier:	TBC	**Total estimated cost (exc risk):**	£ 250,000	**Total CRP used to date**	£ -	**Average mitigated risk score**	5.9	**Closed Risks**	0

General risk classification											Mitigation actions								Ownership & Action				
Risk ID	Gateway	Category	Description of the Risk	Risk Impact Description	Likelihood Classification pre-mitigation	Impact Classification pre-mitigation	Risk score	Costed impact pre-mitigation (£)	Costed Risk Provision requested Y/N	Confidence in the estimation	Mitigating actions	Mitigation cost (£)	Likelihood Classification post-mitigation	Impact Classification post-mitigation	Costed impact post-mitigation (£)	Post-Mitigation risk score	CRP used to date	Use of CRP	Date raised	Named Departmental Risk Manager/ Coordinator	Risk owner (Named Officer or External Party)	Date Closed OR/ Realised & moved to Issues	Comment(s)
R1	2	(5) H&S/Wellbeing	Injury to users, especially cyclists, coming across the damaged paths at speed	Public laibility claims against the City Corporation and the need to defend and possibly compensate for	Likely	Extreme	32	£0.00	N		The project seeks to address this issue on the well used paths which unfortunately the hevay COVID uses has made works. The only mitigation will be the closure of signifcant paths where problems increase, as they will do over the winter months	£0.00	Likely	Extreme	£0.00	32	£0.00		15-Aug-22	Geoff Sinclair	Paul Thomson		Risk should the project not take place: Without the works or closure of the paths, most of which are main, well used routes, the risks will persist
R2	2	(5) H&S/Wellbeing	Injury to users walking on very uneven terrain along managed paths	Public laibility claims against the City Corporation and the need to defend and possibly compensate for	Likely	Serious	8	£0.00	N		The project seeks to address this issue on the well used paths which unfortunately the hevay COVID uses has made works. The only mitigation will be the closure of signifcant paths where problems increase, as they will do over the winter months	£0.00	Likely	Serious	£0.00	8	£0.00		15-Aug-22	Geoff Sinclair	Paul Thomson		Risk should the project not take place: Without the works or closure of the paths, most of which are main, well used routes, the risks will persist
R3	2	(1) Compliance/Regulatory	Statutory action is taken by Natural England	The City of London Corporation if forced to carry out work within a fixed three year period.	Possible	Serious	6	£0.00	N		Early engagement with NE will envidence the COL work towards a solution and will	£0.00	Unlikely	Serious	£0.00	4	£0.00		15-Aug-22	Geoff Sinclair	Paul Thomson		Gateway 2 onwards risk
R4	2	(3) Reputation	Exception is taken to the project or elements of the project by one or a number of stakeholder groups.	This results in Legal and other Action against the City Corporation and the need to defend.	Possible	Serious	6	£0.00	N		Early engagement with stakeholder groups detailing works and local publicity where significant actions are proposed will help to assuage some local conserns.	£0.00	Rare	Serious	£0.00	2	£0.00		15-Aug-22	Geoff Sinclair	Paul Thomson		Gateway 5 onwards risk: Generally speaking improvements to the path networks will be well recieved as the damage was very extensive and impacful to users
R5	2	(3) Reputation	Key staff members leave the organisation.	Staff leaving reduces momentum for the project and results in a lost of institutional memory.	Possible	Major	12	£0.00	N		Should a staff member leave additioanl organosational reasource should be secured to carry on their duties, this should include the opportunitiy for a thorough handover supported by detailed project plans.	£0.00	Possible	Serious	£0.00	6	£0.00		15-Aug-22	Geoff Sinclair	Paul Thomson		Gateway 2 onwards risk
R6	2	(9) Environmental	Design does not deliver an appropriate scheme.	There is an adverse impact on the natrual environment This would damage The City Corporation's relationship with the local comNatural England	Unlikely	Major	8	£0.00	N		Internal ecologists will review works and the works will also be assessed by both Natural England and Historic England	£0.00	Rare	Minor	£0.00	1	£0.00		15-Aug-22	Geoff Sinclair	Paul Thomson		Gateway 5 onwards risk
R7	2	(1) Compliance/Regulatory	Planning permission (if required) is denied by Local Authority	This would cause delays in programme in either challenging the decision or changing the design.	Unlikely	Major	8	£0.00	N		Proposed path surfacing follows existing well used routes and promotes improvements to the SSSI/SAC and accessbility.	£0.00	Rare	Minor	£0.00	1	£0.00		15-Aug-22	Geoff Sinclair	Paul Thomson		Gateway 4/5 Risk
R8	2	(1) Compliance/Regulatory	Objections are raised by involved statutory bodies (ie Historic England/Natural England)	This would cause delays in programme in either challenging the decision or changing the design.	Possible	Major	12	£0.00	N		Early engagement with stakeholder groups detailing works will help to assuage some local conserns. Path surfacing follows existing routes that have been significant damage and the work will reduce impact on the protected characters.	£0.00	Rare	Minor	£0.00	1	£0.00		15-Aug-22	Geoff Sinclair	Paul Thomson		Gateway 4/5 Risk
R9	2	(5) H&S/Wellbeing	Trespass to construction sites.	Potential to delay project should damage be caused.	Possible	Serious	6	£0.00	N		Contractor will be required to have security regime and to uphold health and safety requiresment for construction sites.	£0.00	Unlikely	Serious	£0.00	4	£0.00						Gateway 5 onwards risk
R10	2	(4) Contractual/Partnership	Appointed design contractor goes out of business.	Would delay project and could result in reduced outputs	Unlikely	Major	8	£0.00	N		Due dilligence will be undertaking before appointing all contract to ensure that the appointee is sufficently capable fo undertaking the full scope of work.	£0.00	Rare	major	£0.00	4	£0.00						Gateway 5 onwards risk
R11	2	(9) Environmental	Wet ground conditions, especially if unseasonally wet.	May stop or delay some works to avoid them damaging sites further	Possible	Major	12	£0.00	N		Activity scheduling will apportion work streams to times of the year when they will be most achiveable	£0.00	Unlikely	Serious	£0.00	4	£0.00						Gateway 5 onwards risk
R12	2	(4) Contractual/Partnership	Difficulty in appointing a contractor	Difficulty in appointing consultants	Possible	Major	12	£0.00	N		Ensure that the role is attractive and competetively fundeded.	£0.00	Unlikely	Major	£0.00	8	£0.00						Gateway 4/5 Risk
R13	2	(4) Contractual/Partnership	Complaints of Forest users and neighbours about construction works.	Could damage relationships with key stakeholders	Possible	Minor	3	£0.00	N		A complaints procedure will be in place were members of the public can raise concens, this will include feedback to the user on what is being done to resolve the issue. The contractor will be required to communicate to key stakeholders the impact of work in advance.	£0.00	Unlikely	Minor	£0.00	2	£0.00						Gateway 5 onwards risk
R14								£0.00				£0.00			£0.00		£0.00						